



**PENGANA**  
CAPITAL

# PENGANA AUSTRALIAN EQUITIES FUND

**In search of the gifts that keep on giving**

October 2014



# So What Do Investors Really Need?

1. Capital Preservation, and
2. A Reasonable Real Return

Capital Preservation:

**Maintain Real Value of Money in Relevant currency**

Reasonable Real Return:

**The Risk Free Rate**  
PLUS  
**an Equity Risk Premium**

Currently 2.5%  
+  
Approx 6.0%

# Our Fundamental Beliefs



## Our Fundamental Beliefs

- We are in the business of protecting capital and making money (not in the business of beating the market)
- If we cannot find investments that justify the risk we will stay in cash
- Our clients are co-investors
- We will limit the capacity of our fund to maintain performance
- Binary outcomes (even ten baggers) are not for us
- Information arbitrage happens at a granular level of detail
- We are tax aware

# Fund Performance



## Net Returns to 31<sup>st</sup> October 2014<sup>2</sup>

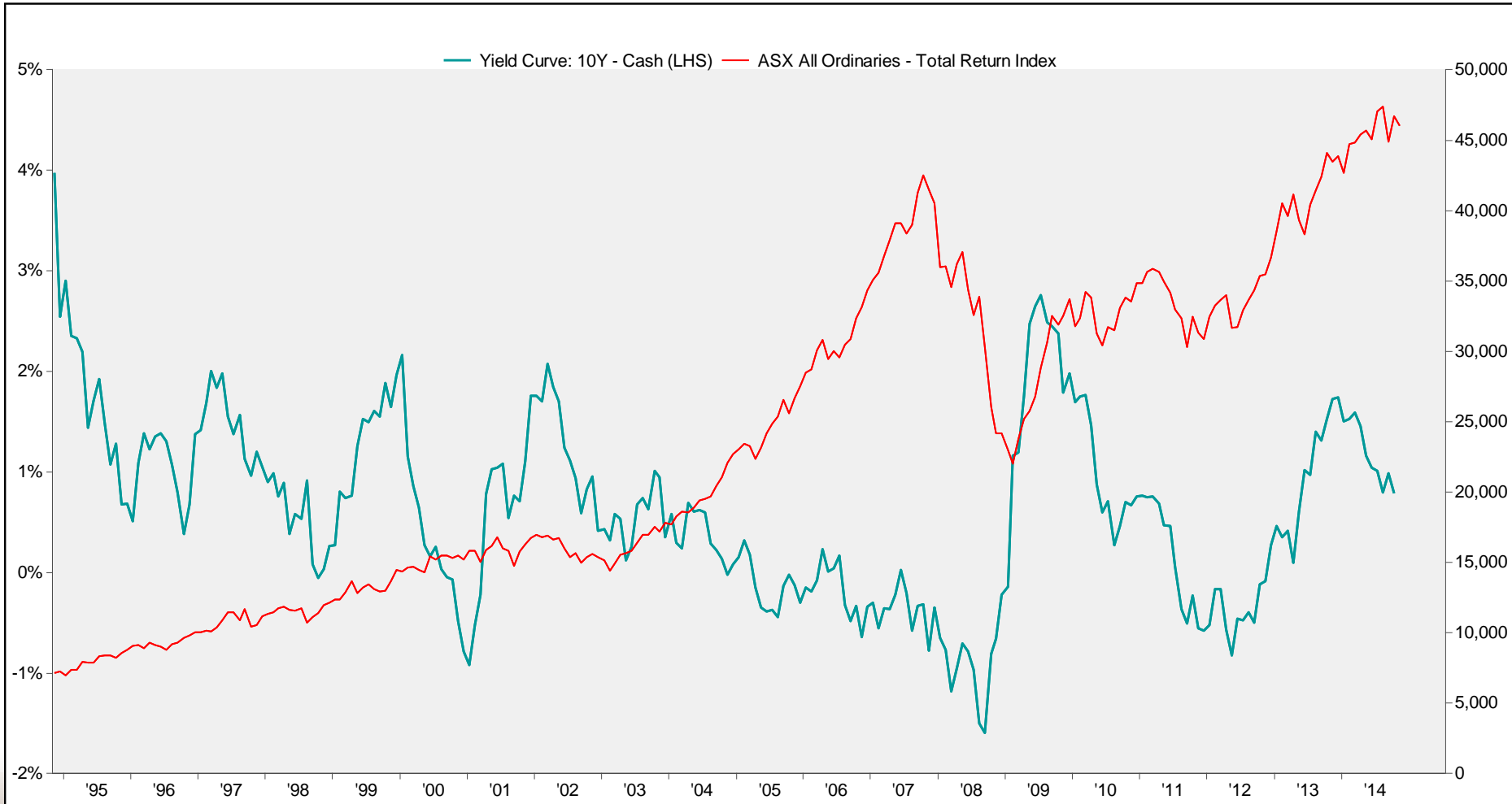
	<b>AEF</b>	<b>Cash Rate</b>	<b>All Ords</b>	<b>Std Dev</b>	<b>Sharpe Ratio</b>
<b>1 Month</b>	2.5%	0.2%	4.0%	N/A	N/A
<b>3 Months</b>	1.6%	0.6%	-0.8%	N/A	N/A
<b>6 Months</b>	4.0%	1.3%	2.8%	N/A	N/A
<b>1 Year</b>	4.4%	2.5%	5.9%	5.7%	0.33
<b>2 Years annualised</b>	<b>13.7%</b>	<b>2.7%</b>	<b>14.9%</b>	<b>7.1%</b>	<b>1.56</b>
<b>3 Years annualised</b>	<b>14.7%</b>	<b>3.1%</b>	<b>12.9%</b>	<b>7.1%</b>	<b>1.64</b>
<b>5 Years annualised</b>	<b>11.7%</b>	<b>3.6%</b>	<b>7.9%</b>	<b>7.7%</b>	<b>1.04</b>
<b>Since inception p.a.</b>	<b>12.1%</b>	<b>3.8%</b>	<b>5.0%</b>	<b>9.8%</b>	<b>0.85</b>

<sup>1</sup> Total return performance figures are derived from Managers' records and are shown after all fees and expenses, and assume reinvestment of distributions. Investments can go up and down. Past performance is not a reliable indicator of future performance. Inception date: 1 July 2008.

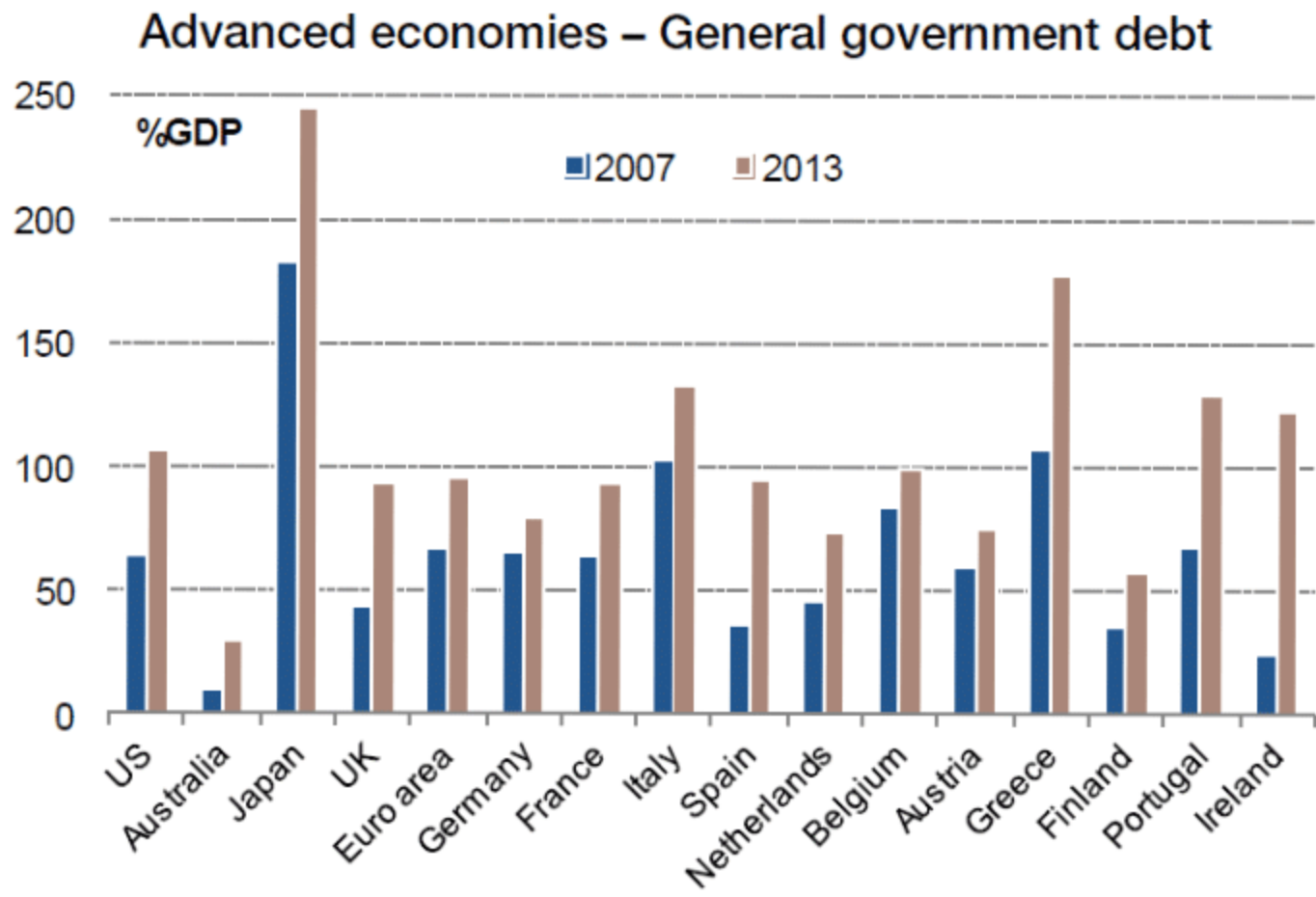
## Why are we cautious?

- Cost of Money impact already in the prices
- Developed economies have thrown the “Kitchen sink” yet the Velocity of money remains low
- General Valuations are high
- Currency war implications still to play out

# It's All About the Cost of Money (Risk Free Rate)



# Government Debt Growth Since GFC

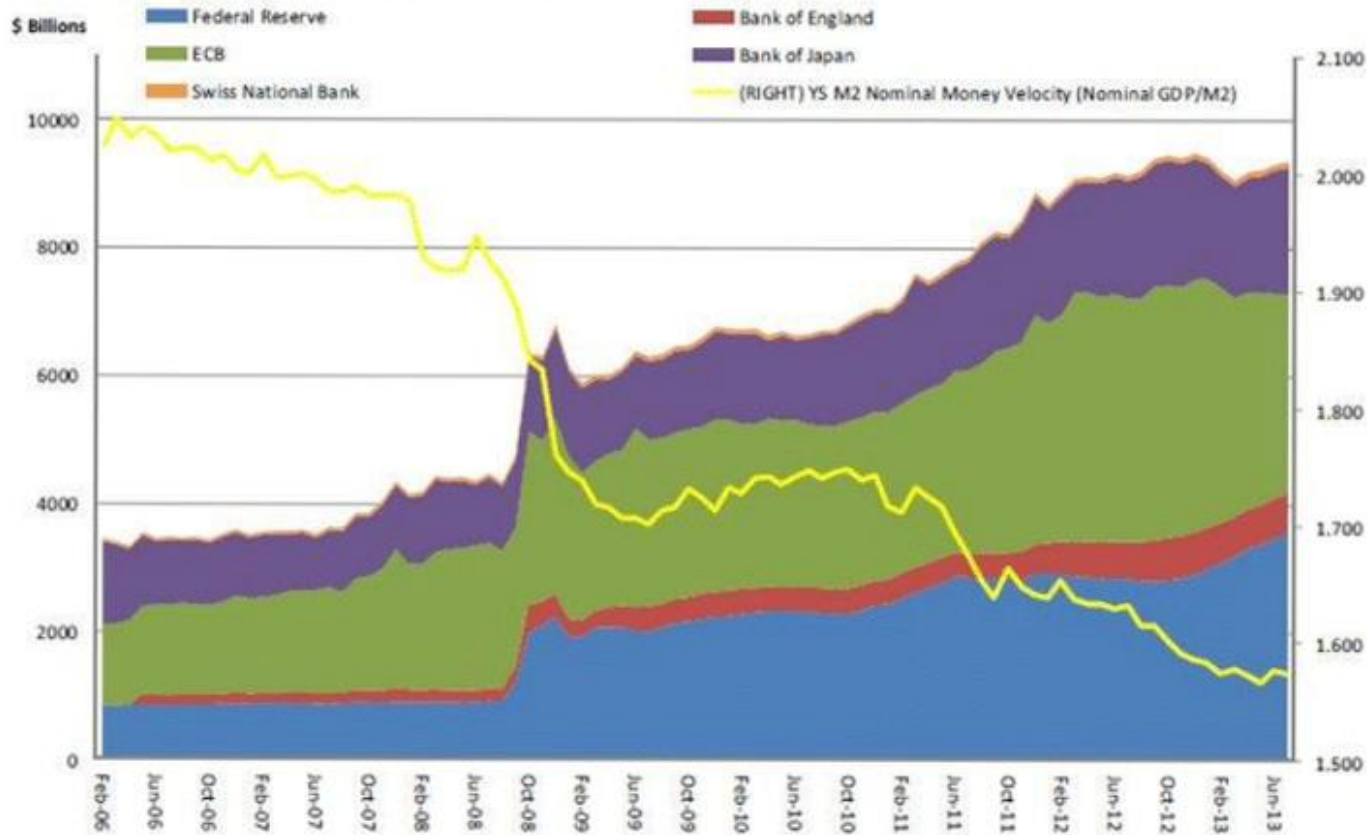


Source: European Commission, IMF, SG Cross Asset Research/Economics

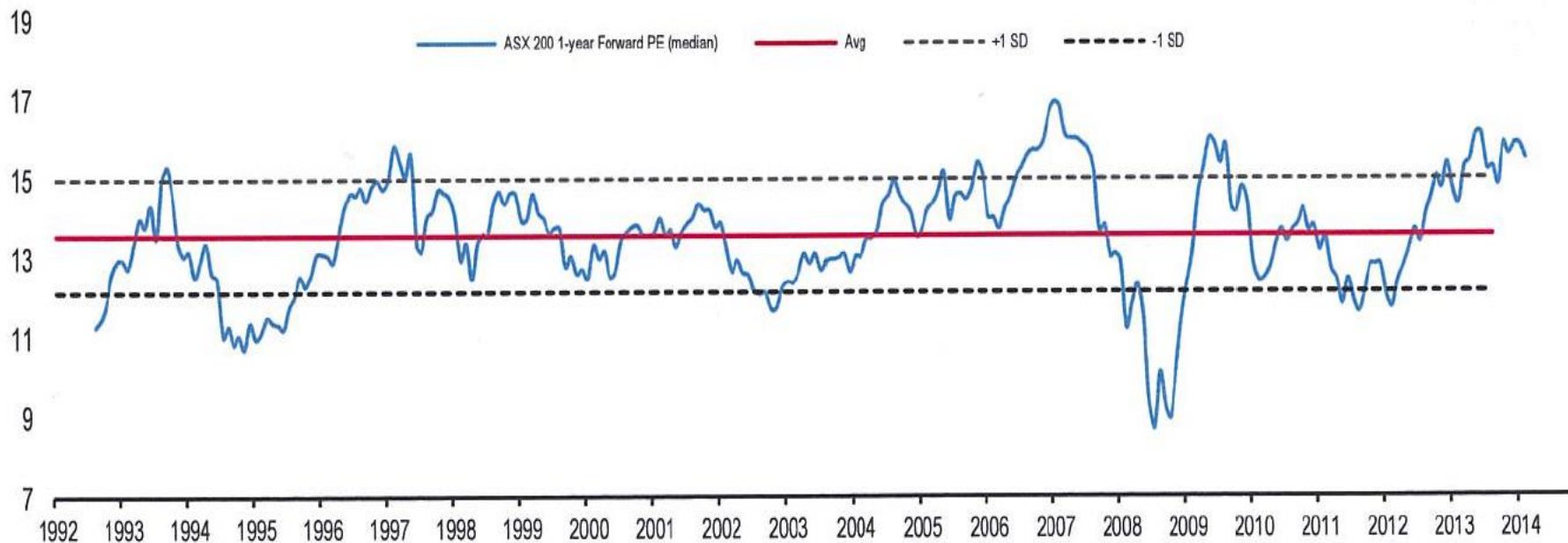


# Velocity of Money

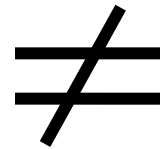
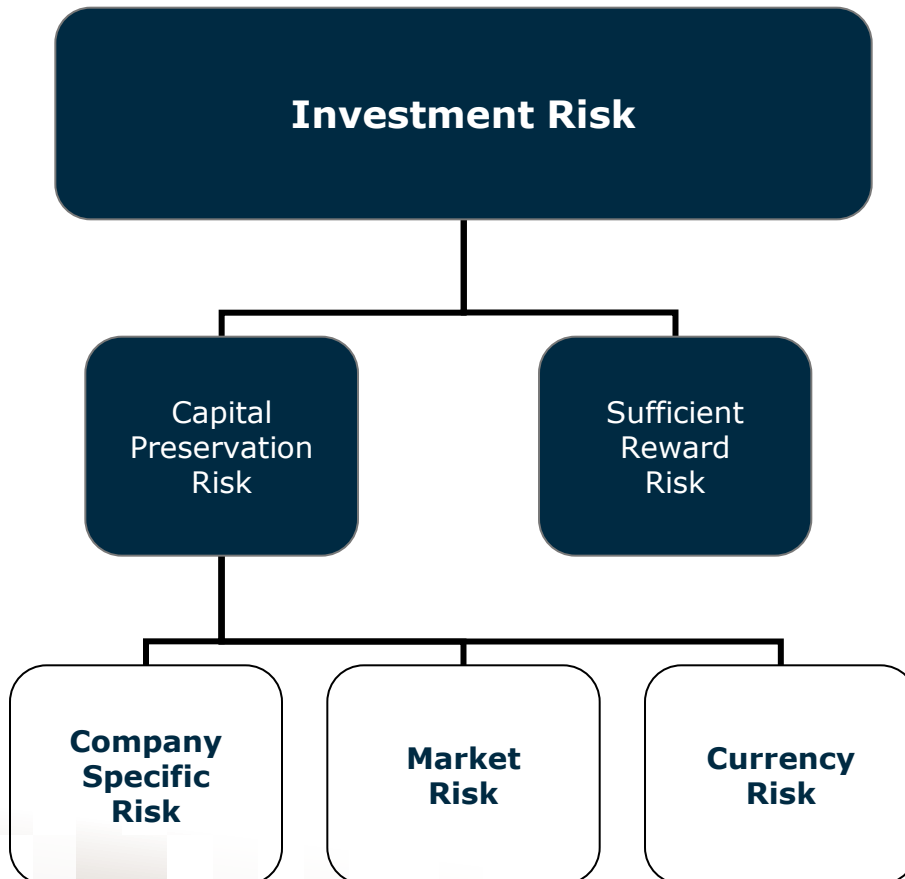
Monthly Central Bank Assets (Dollar Equivalents on Left Scale \$ Billions)  
for US, UK, Japan, Euro Area, and Swiss National Bank with US M2  
Velocity/\$GDP (RightScale) from June-06 to Mar-14



# General Valuations Are High



# How We Think About Risk



## Tracking Error vs The Index

- Owning appropriate stocks rather than owning stocks because they are in the index
- Stocks with high index weight can reflect peak valuations e.g. "REIT bubble"

# Cash holdings are an outcome of available investment opportunities



- Our cash holdings are a bottom up outcome not a top down target.
- In a market where valuations are high, we find our cash balance rises as a result of fewer opportunities that fit within our valuation requirements.
- Periods where valuations are lower present more acceptable opportunities to deploy cash typically resulting in lower cash holdings within the portfolio.
- Over the past 5 years cash has represented as much as 35% and as little as 10% within the portfolio.

# Outlook



- US economy is improving although data has been patchy, European monetary policy and Chinese fiscal policies continue to kick the can down the road.
- Ever lower deposit rates continue to force investors into the equity market due to TINA and FOMO
- Discretionary retail hit low point due to extended April holidays, warm start to winter, federal budget. However AB income group consumers are in good shape
- Interesting signs of East Coast economic recovery – ANZ Small Business credit growth, Western Sydney Gaming machine activity, Sandpaper sales by Workmate

# Market Themes



- Caution required around several potential time bombs.
  - Property prices, Discretionary spending, Housing activity, Healthcare over servicing, Interest rate sensitive valuations
- Tradeoff between defensive/resilient businesses and price
- IPO fever continues. Investment banks are very good at stuffing distribution pipes.
  - Several examples of inherent risk in IPO's (VET)
  - The herds are following early 'successful' transactions (education, aged care, roll ups)
- Impact of correction in Australian Dollar
- Aged care demand continues to build

# How We Pick Stocks

## Research and Analysis

### IDEA GENERATION

Should be able to say "no" 5-10 times a day

### ASSESSING VALUATION

"Can this company generate an after tax cash earnings yield of 6-8%, with growth, at this price?"

### OWNING ASSETS

Maybe say "yes" once a month

≈ 25 stocks

## Portfolio Construction

### Assessment of qualitative and quantitative factors:

- Good businesses
- Competent management
- At the right price

# What is a good business model?

**Transparency:** what am I buying for every \$ I put into company?

**Predictability:** can we predict the key drivers?

Who has the **POWER** in each stakeholder relationship?



vs.



vs.



vs.





# How do we assess management?



- Core competency required by our process

*It's what we do all day*

- Build track record of trust
- Regular access (both group and one on one)
- Cross check with info from customers, suppliers, competitors
- Focus on business dynamics rather than next year's earnings
- Sophisticated interview techniques

# How do we make money from it?

- Never confuse a Good Business run by Competent Management with a Good Investment
- Our investment thesis focuses on:
  - Margin of safety
  - Quantum and Certainty of After Tax Cash Earnings Yield
  - Regular milestones to test our Investment thesis
- Definition of After Tax Cash Earnings Yield
  - True Free Cash Flow to shareholders / Cost of buying company
  - $EBIT + DA - Working\ Capital - Maintenance\ Capex - Interest - Tax$

**What are we buying:**

- |                               |     |                 |
|-------------------------------|-----|-----------------|
| • Dampier Bunbury Pipeline:   | 50c | \$1.2b of value |
| • Multinet:                   | 26c | \$0.6b of value |
| • United Energy Distribution: | 24c | \$0.5b of value |

**Is the regulated asset utility business a good business?**

- Economically resilient industry
- Long term monopoly type assets
- No stock and secure debtors
- Very high EBITDA margins with minimal maintenance capex
- Regulated returns based on fair WACC

**Is management competent?**

- Demonstrated track record of success in required core competencies – particularly achieving good regulatory outcomes
- Demonstrated good capital management skills

**Can we acquire it at the right price?**

- Current pre-tax cash earnings yield of 9%, paying 7.2% with growth



# CSL Limited



## What are we buying:

- |                            |     |                |
|----------------------------|-----|----------------|
| • Plasma Fractionation     | 92c | \$27B of Value |
| • Royalties, R&D, Vaccines | 8c  | \$ 3 of Value  |

## Is the Plasma Fractionation business a good business?

- Economically insensitive business
- Large Scale barriers to entry (CSL is lowest cost producer globally)
- "Last Litre Economics" make FDA Approved Suite of Products a necessity
- Very efficient raw materials source – US Collection centre network

## Is management competent?

- Consistently under promised and over delivered
- Conservative accounting with good disclosure
- Consistently invested ahead of the curve in long term strategic projects
- Quality sensitive product has reputation of reliability

## Can we acquire it at the right price?

- Current sustainable after tax cash earnings yield of 6%, growing at 10%+



# Caltex



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## What we are buying?

- National Import, Distribution & Marketing (IDM) of Transport fuels : 90c \$5.4b of value
- Refinery business (Kurnell in Sydney and Lytton in Brisbane): 10c \$0.6b of value

## Is the IDM business a good business?

- Demand is predictable and non-cyclical, low working capital requirements
- Scale required to procure, store and distribute environmentally sensitive product is important – Caltex has 30% of Australian market
- Reliability brand and Infrastructure required is in situ for Caltex – stable customer base
- Structural growth provides significant margin enhancement shift to high octane fuel and diesel

## Is the refinery business a good business?

- Highly capital intensive with volatile earnings pattern, mainly due to variability of crude oil. Its main input cost
- Caltex has announced the closure of the Kurnell refinery (oldest, most capital intensive) from FY14 – will be converted to an import and storage facility

## Is management competent?

- Management team has good track record – operationally and integrity
- Prior management was poor, leaving lots of low hanging fruit

## Can we acquire it at the right price?

- Sustainable after tax cash earnings yield of 8%, growing at 6-7%
- \$1 billion of surplus franking credits



# Tatts Group



## What are we buying:

• National Lottery business:	63c	\$3.0B of Value
• Wagering:	34c	\$1.4B of Value
• Other:	6c	\$tiny
• Vic Gaming license claim	10c	\$0.5b not included

## Is the Lottery business a good business?

- Long dated Government regulated monopolies
- No debtors or inventory risk
- No global precedents for dilution barriers created by local brands

## Is the Wagering business a good business?

- Lowest cost producer
- No debtors or stock
- Now has a long term contract with protection on supply costs (race fields)

## Can we acquire it at the right price?

- Current sustainable after tax cash earnings yield of 6%, growing at 10%+

# What Sets Pengana Australian Equities Fund Apart From Other Australian Share Managers



- We're in the business of **Protecting Capital & Making Money**  
(We are not in the business of "Beating the Market")
- Fund structure is set up to accommodate this investment philosophy
  - Ability to go to cash (0-100%)
  - Index agnostic
  - Asset class indifferent
- Capacity limited to maintain performance
- Our clients are our co-investors
- Our definition of risk is different to the general one

# Pengana Australian Equities Fund Team



**Rhett Kessler**  
(Fund Manager)

CA  
CFA



**Anton du Preez**  
(Fund Manager)

CA  
CFA  
CMA



**Mark Christensen**  
(Investment Analyst)

CA



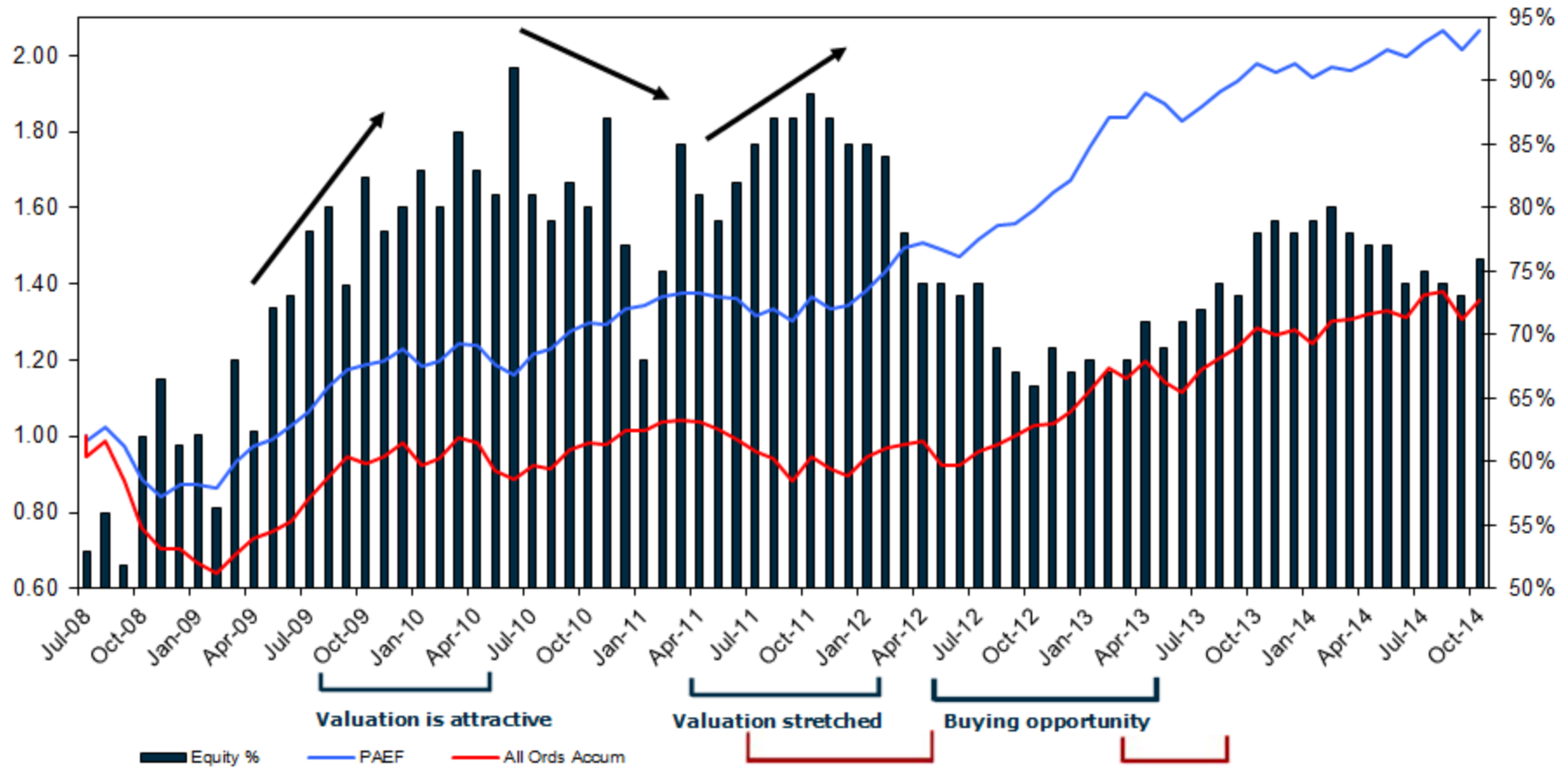
**Steven Glass**  
(Investment Analyst)

CFA

	Years in Industry	Experience	Locations	Qualifications
<b>Rhett Kessler</b>	18	IAG Asset Management, UBS, Liberty Asset Management	Sydney (Australia), South Africa	B. Comm. (Accounting)
<b>Anton du Preez</b>	15	Rand Merchant Bank, PSG Asset Management, ABN Amro	Sydney (Australia), London (UK), South Africa	B. Comm. Hons. (Accounting)
<b>Mark Christensen</b>	9	PriceWaterhouseCoopers, Morgan Stanley	London (UK), Sydney (Australia)	B. Comm., B. Business Management, Dip. Applied Finance and Investment
<b>Steven Glass</b>	13	Hunter Hall International, Tricom Securities, Platinum Funds Management	Sydney (Australia)	B. Comm. Merit (Accounting/Finance), Masters Comm. (Advanced Finance)



# Cash holdings are an outcome of available investment opportunities



A period where put protection was in place: Oct 2010 – March 2011 ; Dec 2010 – June 2011 ; March 2012 – July 2012  
 Source: FactSet and Pengana

# Portfolio Exposures

(as at 31<sup>st</sup> October 2014)



## Top 10 Holdings

ANZ	6%
DUET Group	6%
Tattersalls	5%
Resmed	5%
Telstra	5%
CSL	4%
Fox Group	4%
Crown	4%
Credit Corp	3%
Seven West Media	3%

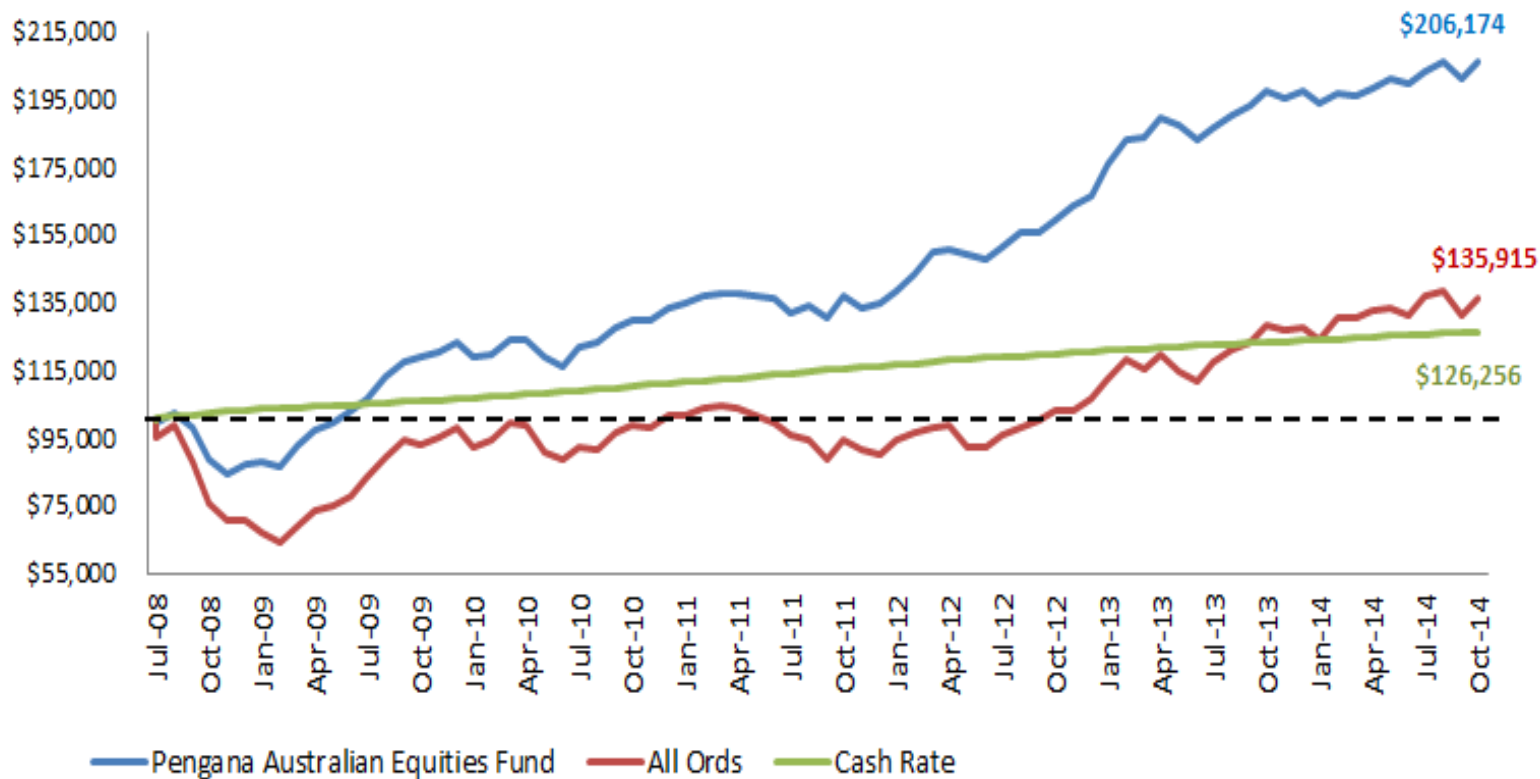
## Sector Exposures

Defensive	40%
Financials	17%
Consumer Disc	15%
Commodity Services	2%
Resources	2%
Cash	24%
Non-AUD	25%

# Fund Performance



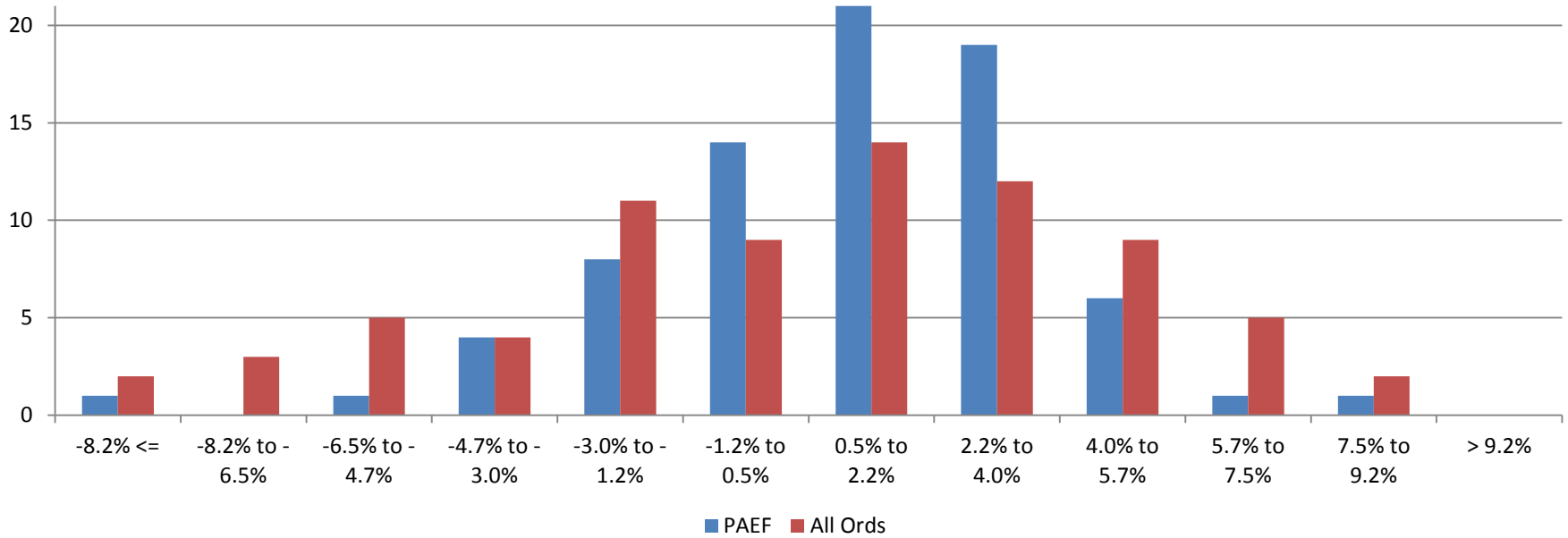
Growth of A\$100,000 (Since July 2008 Inception)<sup>1</sup>



<sup>1</sup> Total return performance figures for the Fund are shown after all fees and expenses, and assume reinvestment of distributions. Investments can go up and down. Past performance is not a reliable indicator of future performance.

Source: FactSet and Pengana

# Fund Performance



Source: FactSet and Pengana

# Fund Income and Growth Since Inception (July 2008)





Pengana Australian Equities Fund			RBA Cash Rate	S&P ASX All Ordinaries Index	
As Of Date: 31/10/2014					
	Income Return	Growth Return	Total Return	Total Return	
1 Mth	0.00%	2.50%	2.50%	0.2%	4.0%
3 Mth	0.00%	1.58%	1.58%	0.6%	-0.8%
6 Mth	6.07%	-2.05%	4.01%	1.3%	2.8%
CYTD	14.36%	9.31%	23.67%	4.9%	27.4%
FYTD	8.48%	4.45%	12.92%	3.4%	21.9%
1 Yr	7.84%	-3.44%	4.40%	2.5%	5.9%
2 Yr p.a.	6.99%	6.75%	13.74%	2.7%	14.9%
3 Yr p.a.	5.94%	8.77%	14.71%	3.1%	12.9%
4 Yr p.a.	5.22%	7.05%	12.27%	3.5%	8.4%
Inception p.a.	4.13%	7.98%	12.10%	3.8%	5.0%

Total return performance figures are derived from Managers' records and are shown after all fees and expenses, and assume reinvestment of distributions. Investments can go up and down. Past performance is not a reliable indicator of future performance. Inception date: 1 July 2008.

Source: FactSet and Pengana

# Fund Ratings

Research House	Fund rating	Comment
 <span data-bbox="523 462 542 476">*</span>	<p><b>Recommended</b></p>	<p>Second highest rating</p>
	<p><b>Rated</b></p>	<p>Please refer to Research House for full rating</p>
 <span data-bbox="568 1029 606 1043">**</span>	<p><b>Recommended</b></p>	<p>Second highest rating</p>

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